

26 Pipiri 2025

Dr Tearikivao Maoate
Chairman
Pasifika Futures Board
9(2)(a) [REDACTED]
[REDACTED]
AUCKLAND 1060

CONFIDENTIAL AND COMMERCIALY SENSITIVE

Whānau Ora Outcome Agreement queries – follow up letter

Tēnā koe Dr Maoate

Further to my letter dated 19 Pipiri 2025, I note that Pasifika Futures Limited ("**Pasifika Futures**") has not replied to my letter by 2:00 pm on 24 Pipiri 2025. Please find **enclosed** my earlier letter for your ease of reference.

My letter dated 19 Pipiri 2025 raised serious issues for which I still require answers from Pasifika Futures Limited. I am seeking answers to these questions in the context of the longstanding relationship between Te Puni Kōkiri and Pasifika Futures, and the principles of honesty, good faith, and open and timely communication that underpin that relationship, as included in the Outcome Agreement.

In addition to the questions in my earlier letter, I also wanted to raise the matter of conflicts of interest management by Pasifika Futures. Appropriate management of actual, potential, or perceived conflicts of interest is important to Te Puni Kōkiri (as with all public service departments). As you know, the Outcome Agreement between Te Puni Kōkiri and Pasifika Futures reflects the importance of appropriate conflicts of management:

- Pasifika Futures is required to put in place, maintain and comply with operating policies that represent then-current general best practice. This requires Pasifika Futures, its personnel, and its nominated recipients of Whānau Ora funding, to act consistently with, and promote the standards of behaviour in, the Public Service Commission's "Standards of Integrity and Conduct".
- For each activity it commissions and each Other Activity it performs, Pasifika Futures is required to maintain evidence to demonstrate that a conflict of interest check has been completed and any required conflict of interest management plan has been implemented".

- The conflicts of interest regime in your Outcome Agreement with Te Puni Kōkiri extends to the selection of recipients, programmes and initiatives to receive Whānau Ora funding to undertake Other Activities.
- Additionally, Pasifika Futures must maintain a regularly updated conflicts of interest register.

Under clause 4.4 of Appendix 11 of your Outcome Agreement, Te Puni Kōkiri can request details and other supporting materials about Pasifika Futures' conflicts of interest policies and practices. Accordingly, I seek from Pasifika Futures the following information:

- the conflicts of interest register and management plans for directors and senior managers of Pasifika Futures Limited, especially but not limited to how the register and management plan addressed transactions within the wider Pasifika Medical Association group of entities; and
- how, if at all, the directors and senior managers of Pasifika Futures Limited prepared and implemented conflicts of interest management plans, or managed conflicts of interest, if and when making payments to Moana Pasifika Limited, or entities related to Moana Pasifika Limited.

More generally, I am also interested in whether there is anything else the directors of Pasifika Futures think Te Puni Kōkiri should know in respect of the Outcome Agreement, the questions in my letter dated 19 Pipiri 2025, or the questions in this letter.

Given the upcoming expiry of your Whānau Ora Outcome Agreement, a response is requested by **10am on Friday 27 June 2025**.

Naku noa, nā



Grace Smit
Deputy Secretary Regions